## Hiring Percentage Model

| Current Percentage of<br>Veterans New Hires (Total<br>Hires and Disabled Hires) | FY 2012<br>Recommended Percentage Point Increase for Veteran New<br>Hires and Other Actions  |                                  |
|---|--|----------------------------------|
|   | Total Veteran New Hires  | Total Disabled Veteran New Hires |
| Above 25% (total veteran new hires only)  | Maintain or improve current percentage; analyze veterans demographics and establish targeted recruitment efforts for women, homeless, and/or combat enlisted veterans, individual eligible for derived veterans' preference, and military spouses; and increase the use of special hiring authorities for veterans |                                  |
| 20-24.99%   | 1 - 2 percentage points  | Maintain levels                  |
| 10-19.99%   | 3 - 4 percentage points  | 1 - 2 percentage points          |
| Below 10%   | 5 - 6 percentage points  | 2 - 3 percentage points          |

NOTE: All agencies will analyze their attrition rates and take the necessary actions to ensure veterans are being retained in their workforce.

